

THE ELECTRONIC LIBRARY OF
TRAUMA LECTURES



SOCIETY OF TRAUMA NURSES

The Trauma Team

From Prehospital through the ED



Objectives

At the conclusion of this presentation the participant will be able to:

- Describe the prehospital through Emergency Department (ED) assessment priorities
- Discuss emergent interventions for life threatening injuries
- Explore several evidence based practice changes/controversies in prehospital and ED trauma care

Underlying Principles

- Readiness, hyper-vigilance, consistent organization and clear cut communication produces effective outcomes
- Practice makes perfect
- The success of a trauma resuscitation is only as good as its team
- A proficient trauma team cannot function without a “skilled” team leader!

EMS Assessment



Primary
Assessment

Vitals/History

Secondary Survey

General Guidelines

Trauma alert
criteria

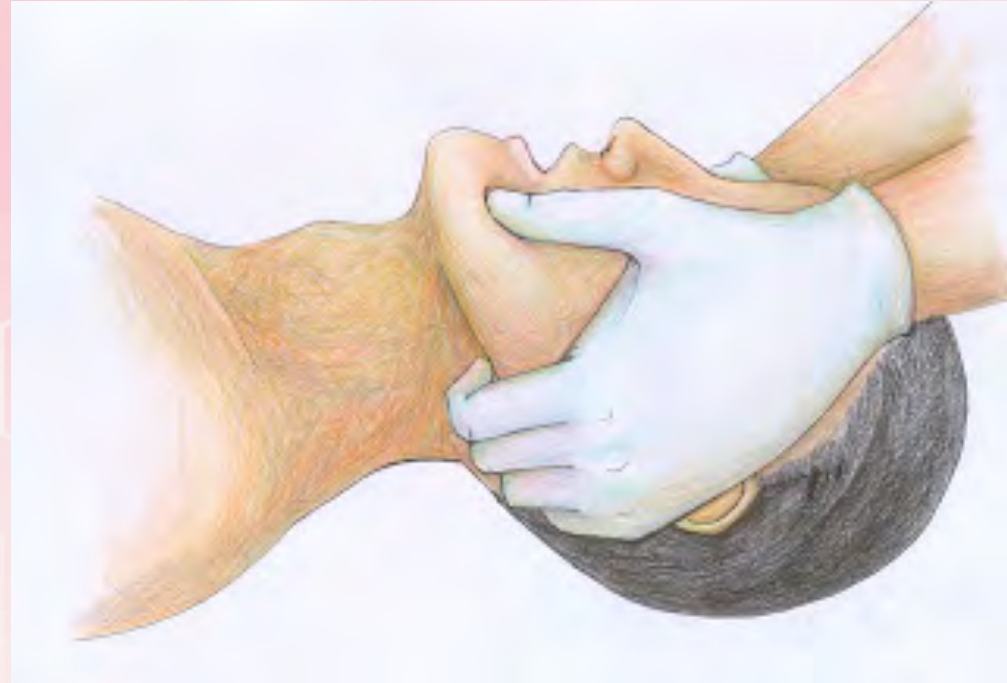
Scene time

Destination
protocols

Vascular
access and
fluid
administration

Maintain C-spine/Open Airway

- While sizing up the scene the prehospital provider determines if there is a reason to maintain C-spine on their patient.



Suspected Spinal Injuries

(Not Meeting Major Trauma Criteria)

This protocol is for awake and stable adult and pediatric patients NOT meeting the Major Trauma Criteria (Protocol T – 6).

Spine injury should be suspected if blunt mechanism of injury is present and should be treated if one or more of the following criteria is present:

IMMOBILIZATION CRITERIA

1. Altered Mental Status for any reason, including possible intoxication from alcohol or drugs (GCS <15 or AVPU other than A).
2. Complaint of neck and/or spine pain or tenderness.
3. Weakness, tingling, or numbness of the trunk or extremities at any time since the injury.
4. Deformity of the spine not present prior to this incident.
5. Distracting injury or circumstances (i.e. anything producing an unreliable physical exam or history).

High risk mechanisms of injury associated with unstable spinal injuries include, but are not limited to:

- Axial load (i.e. diving injury, spearing tackle)
- High speed motorized vehicle crashes or rollover
- Falls greater than standing height

IF THERE IS ANY DOUBT, SUSPECT THAT A SPINE INJURY IS PRESENT!

Example: Major Trauma Criteria (New York)

- Glasgow Coma Scale is less than or equal to 13
- Respiratory rate is <10 or more than 29
- Pulse rate is < 50 or more than 120
- Systolic blood pressure is < 90 mmHg
- Penetrating injuries to head, neck, torso or proximal extremities
- Two or more suspected proximal long bone fractures
- Suspected flail chest
- Suspected spinal cord injury or limb paralysis
- Amputation (except digits)
- Suspected pelvic fracture
- Open or depressed skull fracture

Mechanism of Injury

- Ejection or partial ejection from an automobile
- Death in the same passenger compartment
- Extrication time in excess of 20 minutes
- Vehicle collision resulting in 12 inches of intrusion in to the passenger compartment
- Motorcycle crash >20 MPH or with separation of rider from motorcycle
- Falls from greater than 20 feet
- Vehicle rollover (90 degree vehicle rotation or more) with unrestrained passenger
- Vehicle vs. pedestrian or bicycle collision above 5 MPH

Challenges



Spinal osteoporosis



Airway

- **Airway patency and evaluation of spontaneous breathing is the crucial first step and the single greatest priority in any injured patient**
- **All trauma patients need oxygen until proven otherwise**

Airway Adjuncts



King Airway



LMA



Combitube

Prehospital Intubation

- Improves outcome

Field intubation has been associated with significant decreases in mortality in patients with severe head injury both alone and in combination with other injuries.



mikeledray / Shutterstock.com

Prehospital Intubation

No change in
Outcome



(Murray et al., 2000; Arbabi et al., 2004)

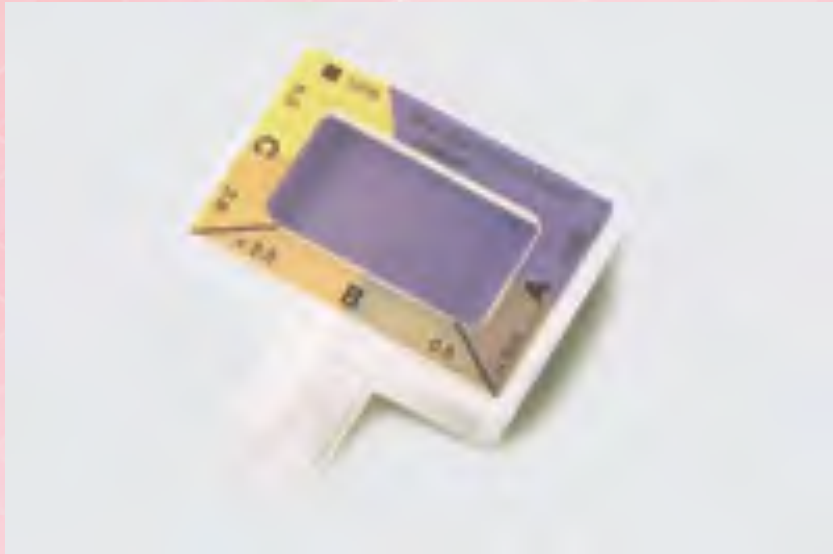
Prehospital Intubation

Worsens Outcome



(Davis et al., 2005; Bukur, 2011)

Example of EMS Intubation Protocol



- Consider intubation if GCS is less than 8 or airway cannot be maintained
- If patient is intubated or has an airway such as Combitube, King, LMA $P_{ET}CO_2$ levels should be continually monitored and maintained at 33 – 43 mmHg if available

You Can (almost) Always Bag



Circulation



Hemorrhage Control

Proven effective techniques of hemorrhage control:

- Direct pressure
- Tourniquets

Unproven techniques:

- Elevation of limb
- Pressure points
- Cold application



Wikihow.com

Tourniquets



Special Operations Forces Tactical Tourniquet

Indications for Tourniquet

- Hemorrhage from an extremity that cannot be controlled with direct pressure or a pressure bandage.
- Traumatic amputation
- There may be times (tactical, rescue, entrapped patient, multiple patient scene, backwoods environment) when tourniquet application is the best first option.

There are no contraindications for applying a tourniquet

<https://www.bleedingcontrol.org/>

Tourniquet Safety



2 large bore IV's?

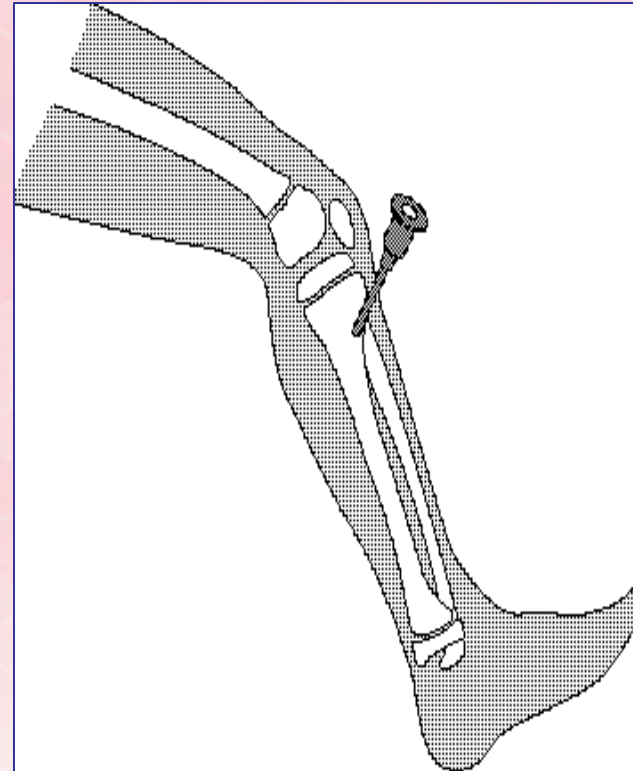


Common Protocols

- Initiate IV/IO (18ga or larger) and hang NS, if approved.
- Consider 2nd IV/IO where hypovolemia is suspected (Adult only)
- (Adult) If SBP < 100 mmHg or heart rate > 120, initiate a fluid bolus of Normal Saline: 500 ml

(Cotton et al, 2009)

EZ-IO Intraosseous Infusion Device



Splinting



George Green/Shutterstock.com

Traction Splinting



Pelvic Fractures

- Physical exam is unreliable
- DO NOT ROCK or palpate the pelvis in the prehospital arena
- Avoid log rolling as much as possible
- Apply splint if in your area protocols



www.expeditionmedicine.co.uk/

Optimizing Prehospital Resuscitation

- Low volume or no fluid administration in major trauma
- Splint all fractures
- Dress all wounds
- Wrap pelvic fractures with binder (if in protocol)
- Tourniquets
- Limit scene time to 10 minutes

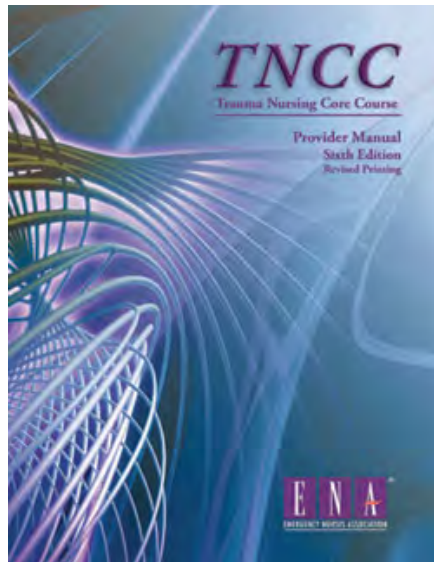


Teamwork Continues





AMERICAN COLLEGE OF SURGEONS COMMITTEE ON TRAUMA



Trauma Team Training Course



Prepares teams of 5 to care for trauma victims with the limited resources found at African rural hospital and health centers



Safer Surgery, Obstetrics + Communities in Africa
Canadian Network for International Surgery

Communication



Physiologic
Criteria

Mechanism of
Injury

Interventions

**Pay attention to episodic
events of hypotension!**

2011 CDC GUIDELINES

- Physiologic → Highest level of care
- MOI → Highest level of care
- MOI → Trauma Center
- Special patients/considerations

(Centers for Disease Control and Prevention, 2011)

Situation Awareness

Premise

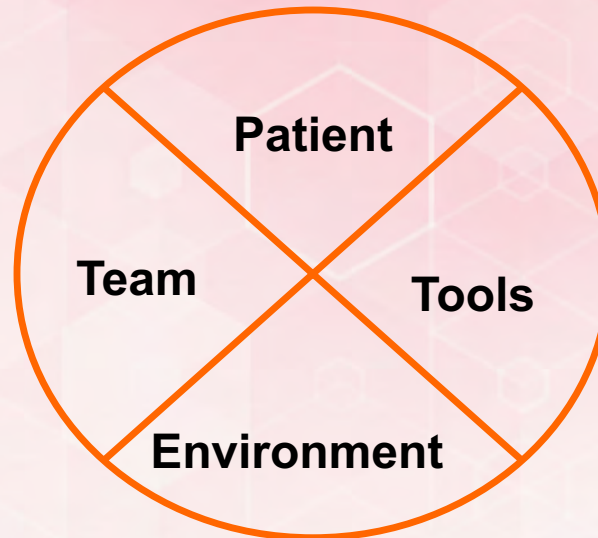
➤ Cause of instability must be recognized and corrected quickly by using a systematic approach.

➤ It is important to identify and prioritize systemic compromise.

Detection
(Perception)

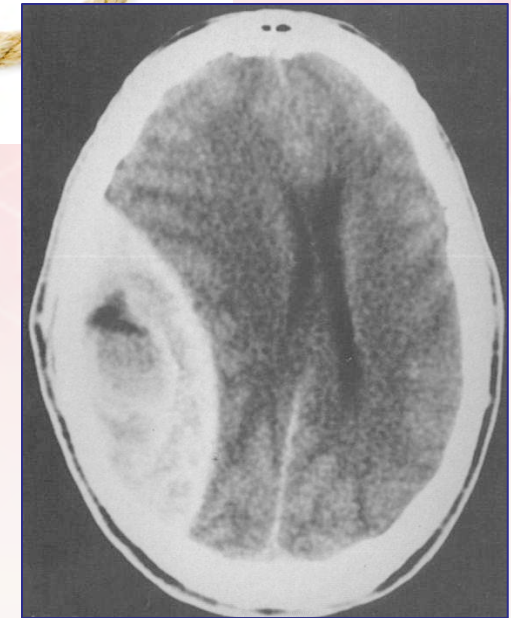
Diagnosis

Prediction



Most Potentially Preventable Trauma Deaths are related to:

- Airway obstruction
- Hemorrhage
 - Hemopneumothorax
 - Intracavitary bleeding
 - Intracranial hemorrhage



We all need to know our A, B, C, Ds



1. All trauma patients need oxygen until proven otherwise
2. All trauma patients are bleeding until proven otherwise
3. All trauma patients have a cervical spine injury until proven otherwise
4. All unconscious trauma patients have a brain injury until proven otherwise

Hemodynamically unstable trauma patients need an early definitive airway:

Prevents aspiration

Reduces the oxygen debt of breathing

Maximizes systemic oxygen delivery

Corrects acid base disturbances

Allow clinician to focus on other life-threatening issues



Breathing

All trauma patients need oxygen until proven otherwise



Hemorrhage:



All trauma patients are bleeding until proven otherwise

Recognize Trouble!

Trauma patients with prehospital hypotension that are normotensive on arrival should have an arterial blood gas with BD interpreted early upon admission to help identify those patients who are at risk for “crumping.”

(Bilello et al, 2011)

Hemorrhage: 5 Anatomic Areas of Origin

Box 1. Bedside assessment of the 5 cardinal sites of massive adult hemorrhage

Anatomic site	Modality	Reliability
Intraperitoneal	FAST	Positive test is diagnostic; negative test is suspect
	DPL	Gross positive is diagnostic; technically positive only is suspect
Retroperitoneal	Pelvic radiograph	Unstable fracture pattern is suggestive
Thoracic (pleural)	Chest radiograph	Positive test is usually diagnostic
Multiple long-bone fractures	Physical examination	US and radiograph confirmatory but do not quantify blood loss
External bleeding	Physical examination	Positive findings diagnostic but do not quantify blood loss

FAST = focused assessment with sonography for trauma; DPL = diagnostic peritoneal lavage; US = ultrasonography

(Kirkpatrick, Ball, D'Amours, & Zygun, 2008)

Resuscitation

- For Resuscitation to Occur:
 - Adequate perfusion and tissue oxygenation must be restored
- Resuscitation Measures Directed at:
 - Control the bleeding
 - End points
 - Normothermia
 - Normal INR
 - No base deficit

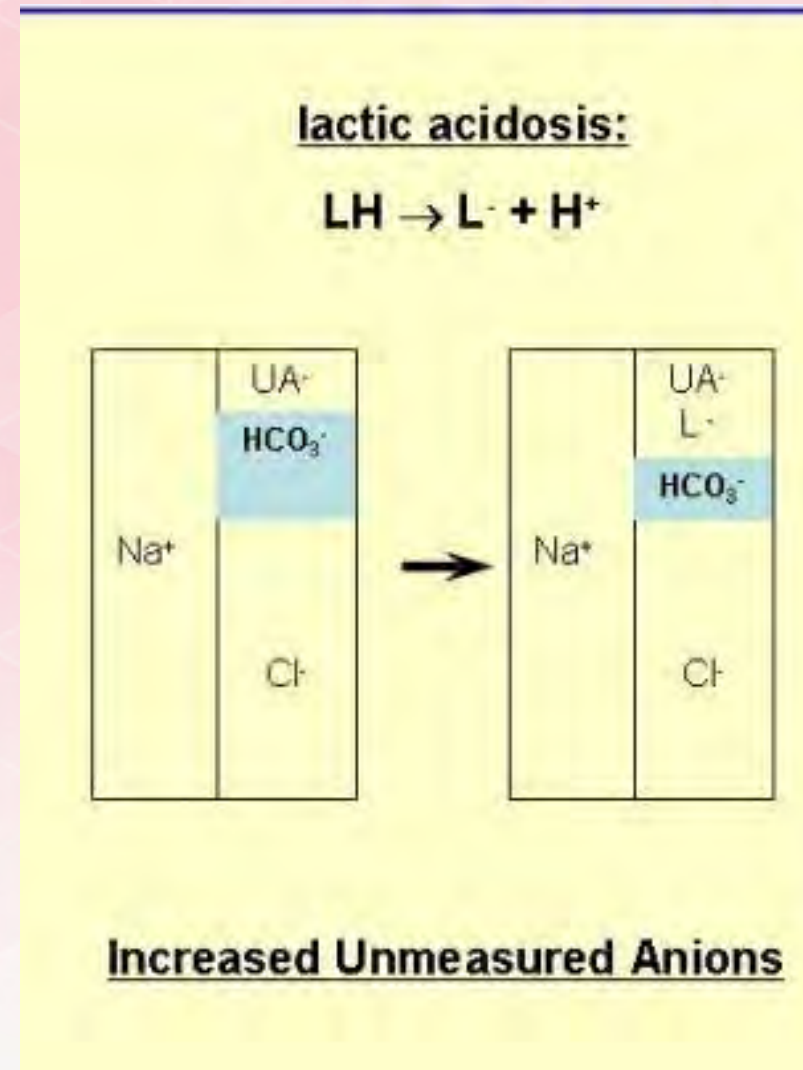


Indicators of Anaerobic Metabolism and Acidosis

↓ serum pH (7.35 – 7.45)

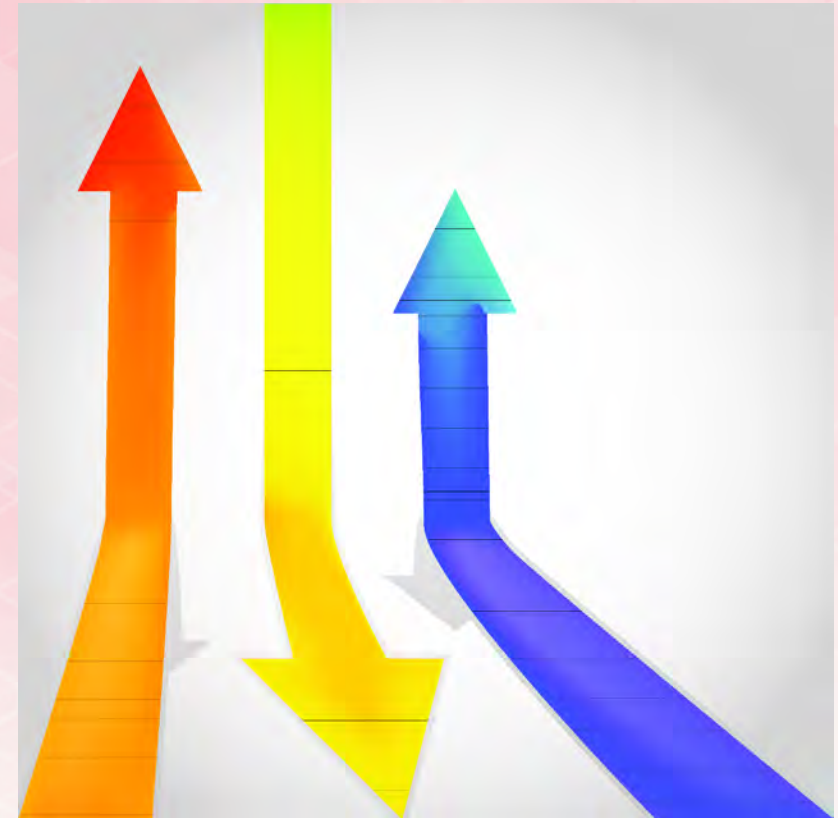
↑ base deficit (2 to -2)

↑ serum lactate (0.4 – 1.8 mmol/L)



Base Deficit

- Amount of fixed base (bicarbonate) required to correct the pH of an aliquot of blood to 7.40 at 37 C
- Excellent correlation of base deficit to lactate and pH
- Normalizes rapidly with adequate resuscitation and control of hemorrhage



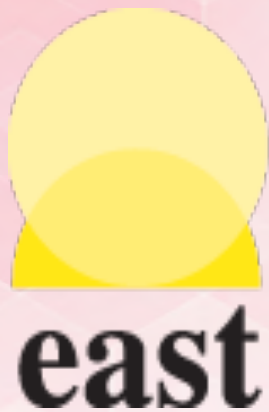
Classic Resuscitation Endpoints



- B/P, HR
- pulse pressure
- Mentation
- Urine output
- base deficit
- serum lactate
- serum pH

EAST Practice Guidelines

“Withholding and termination of resuscitation of adult cardiopulmonary arrest secondary to trauma: Resource document to the joint NAEMSP-ASCOT position statements”



The Eastern Association for the Surgery of Trauma

(Millin, Galvagno, Khandker, Malki, & Bulger, 2013)

Damage-control resuscitation (DCR) is a lifesaving intervention in trauma victims aimed to avoid irreversible hypothermia, acidosis, and coagulopathy

ABC's of Damage Control Resuscitation

A = acidosis (base deficit \leq 8)

B = blood loss (hemoperitoneum $>$ 1,500 mL)

C = cold (temperature $<$ 35-C)

D = damage (New ISS [NISS] \geq 35)

Optimizing ED Trauma Resuscitation-

Control hemorrhage

- Direct pressure to all external bleeding
- Rapid suturing of all scalp and facial wounds
- Rapid application or evaluation of Thomas/Hare Traction splints for femur fracture
- Binder for pelvic fracture
- Rapid reduction and pressure dressings of mangled extremities

Optimizing Trauma Resuscitation in the Emergency Department

- Low volume blood sampling
 - 3 cc for ISTAT: Na/K/Cl/Ca, Hgb, Hct, PO₂, PCO₂, pH, PT, INR, Lactic acid, Creatinine, Troponin
- Use FAST to rapidly detect intra-abdominal fluid
- Auto transfusion of thoracic blood using a chest tube drainage/auto-transfusion system
 - Avoid spilling blood on floor during chest tube insertion



Optimizing ED Trauma Resuscitation- Fluid Resuscitation

- Minimize crystalloid
- Early resuscitation with 1:1 RBC to FFP
- Warm all fluids
- Move quickly to definitive intervention (OR/IR)



Optimizing Resuscitation Across the Continuum

- Operating Room
 - Rapid exposure
 - Evacuation of blood
 - Packing
 - Control contamination
 - Anticipate and fight the “trauma triad” of death: Hypothermia, Acidosis, Coagulopathy
- Reassess/Plan



ICU



Persistent Metabolic Acidosis Indicates



Continued
bleeding

Inadequate
resuscitation

Myocardial
dysfunction

Interventions to Decrease the Need for Blood Transfusion

- Intervene early in resuscitation to STOP bleeding
- Conserve blood early
- Aggressive, rapid, and efficient operative interventions
- Use novel surgical methods to STOP bleeding in the operating theater
- Early use of interventional radiology when appropriate
- Correct hypothermia, acidosis, coagulopathy

Neurological

All unconscious
trauma patients
have brain
injury until
proven
otherwise



Goal Directed Therapy

- High risk patients
 - Geriatric patients
 - Pediatric patients
 - Pregnant women
- Anticoagulants
- Beta blockers



“Routine Trauma Labs”

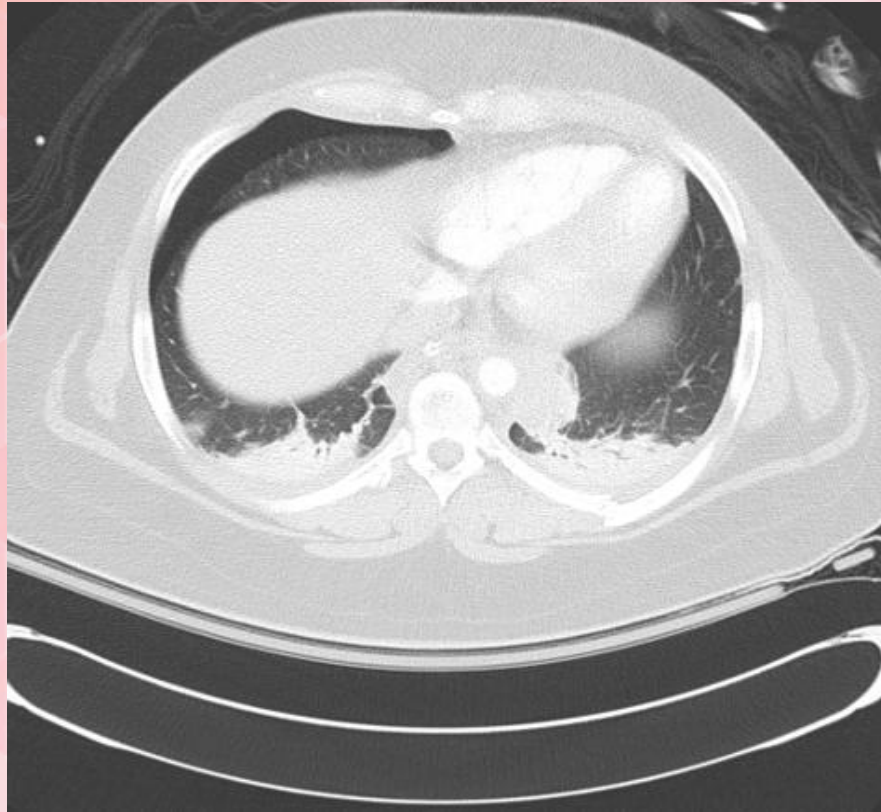


Information provided by routine admission chemistry and coagulation profiles in trauma patients seldom lead to clinical interventions.

Should not be ordered routinely on admission in trauma patients

(Tasse, Janzen, Ahmed, & Chung, 2008)

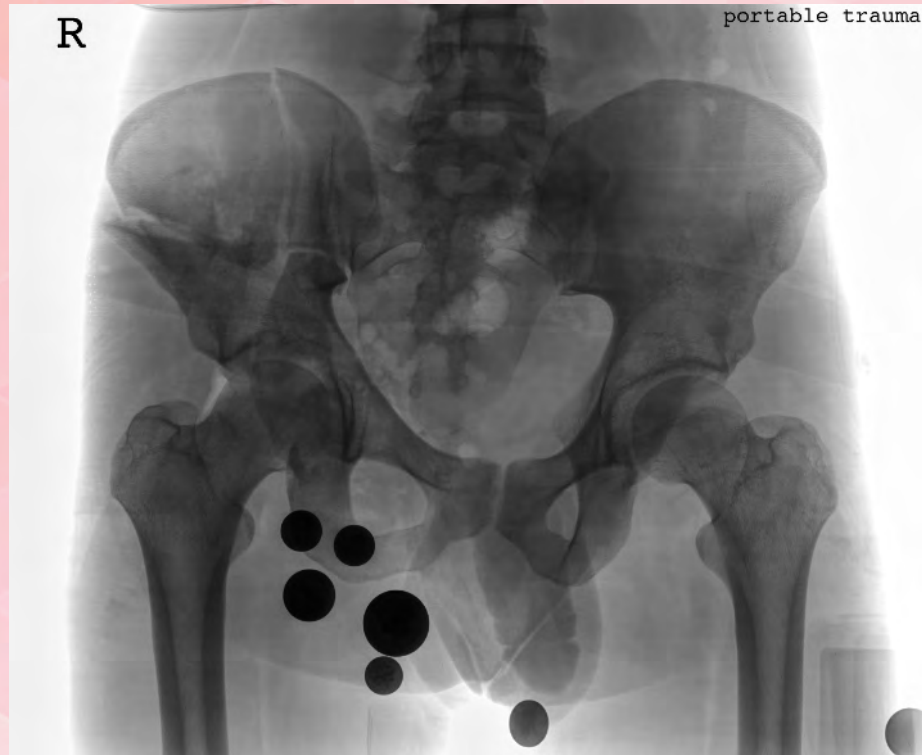
CT Scan for thoracic trauma



An occult pneumothorax seen on a CT scan that was not detected on a plain anteroposterior supine chest radiograph.

- Recognize the insensitivity of the AP CXR to detection of pneumothoraces
- Remarkably large occult pneumothoraces may be present without an obvious anterolateral pleural stripe on AP CXR

Routine Pelvic X-ray



- ATLS advocates as an adjunct to primary survey in **multiply injured** trauma patients

(American College of Surgeons, 2012)

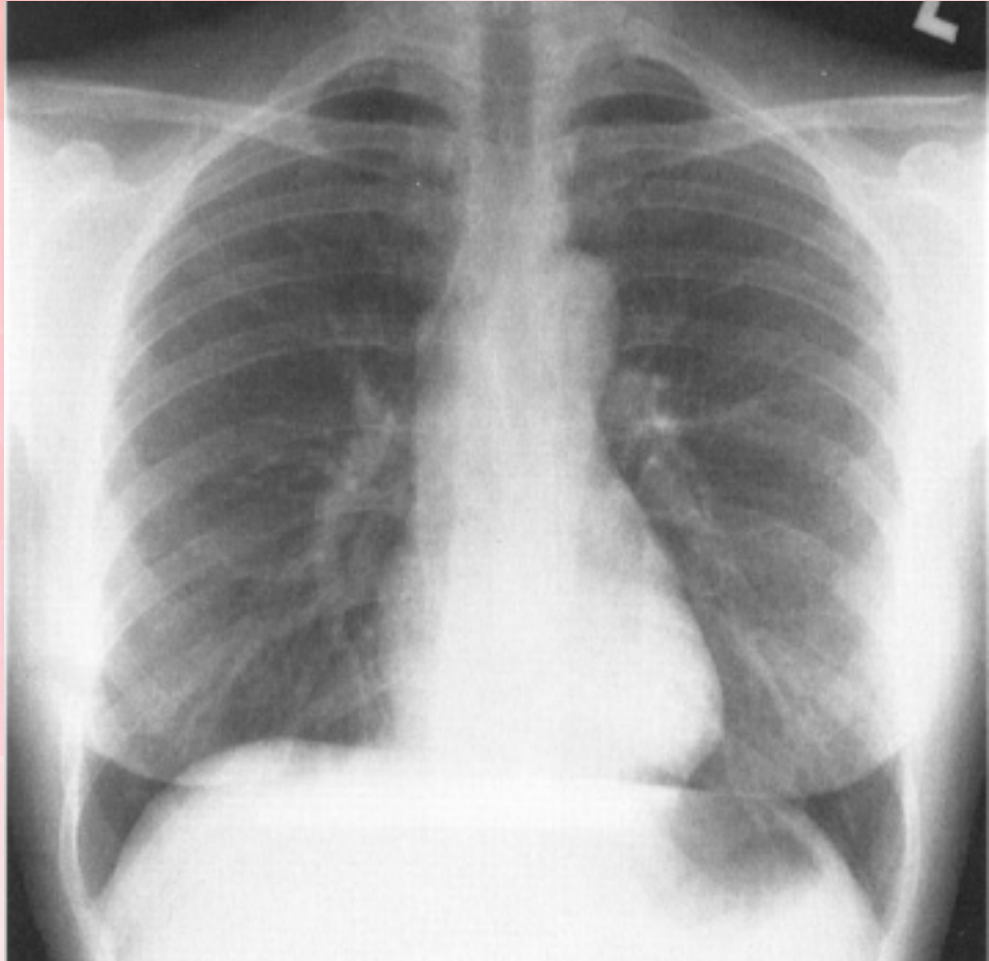
Routine Cervical Spine X-ray

- The primary screening modality is axial computed tomography (CT) from the occiput to T1 with sagittal and coronal reconstructions
- Plain radiographs contribute no additional information and should not be obtained



(Como et al, 2009)

Routine Chest X-ray



Chest x-ray

- Early
- Valuable
- Significant injury
- Position of patient
- Never delay procedures for x-ray

(American College of Surgeons, 2012)

Computed Tomography

- Used for hemodynamically stable patients
- Noninvasive procedure
- Newer helical scanners



2017/04/20
10:18:45
Kern: B
CT
VR

Row
Col
Slab

L

120.000 kV
311 mA
Tilt: 0.000

30.00 mm/



Consistent organization and clear cut communication produces effective outcomes

Well established and maintained clear roles and goals

Similar training- street through hospital

Effective function of the team begins with the Team leader



Summary and Conclusions

- It takes a team
- Team communicates
- Team uses research based protocols
- Team has a defined leader
- Trauma centers save lives!

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Hospital Disaster Response: Mass Casualty Response



Objectives

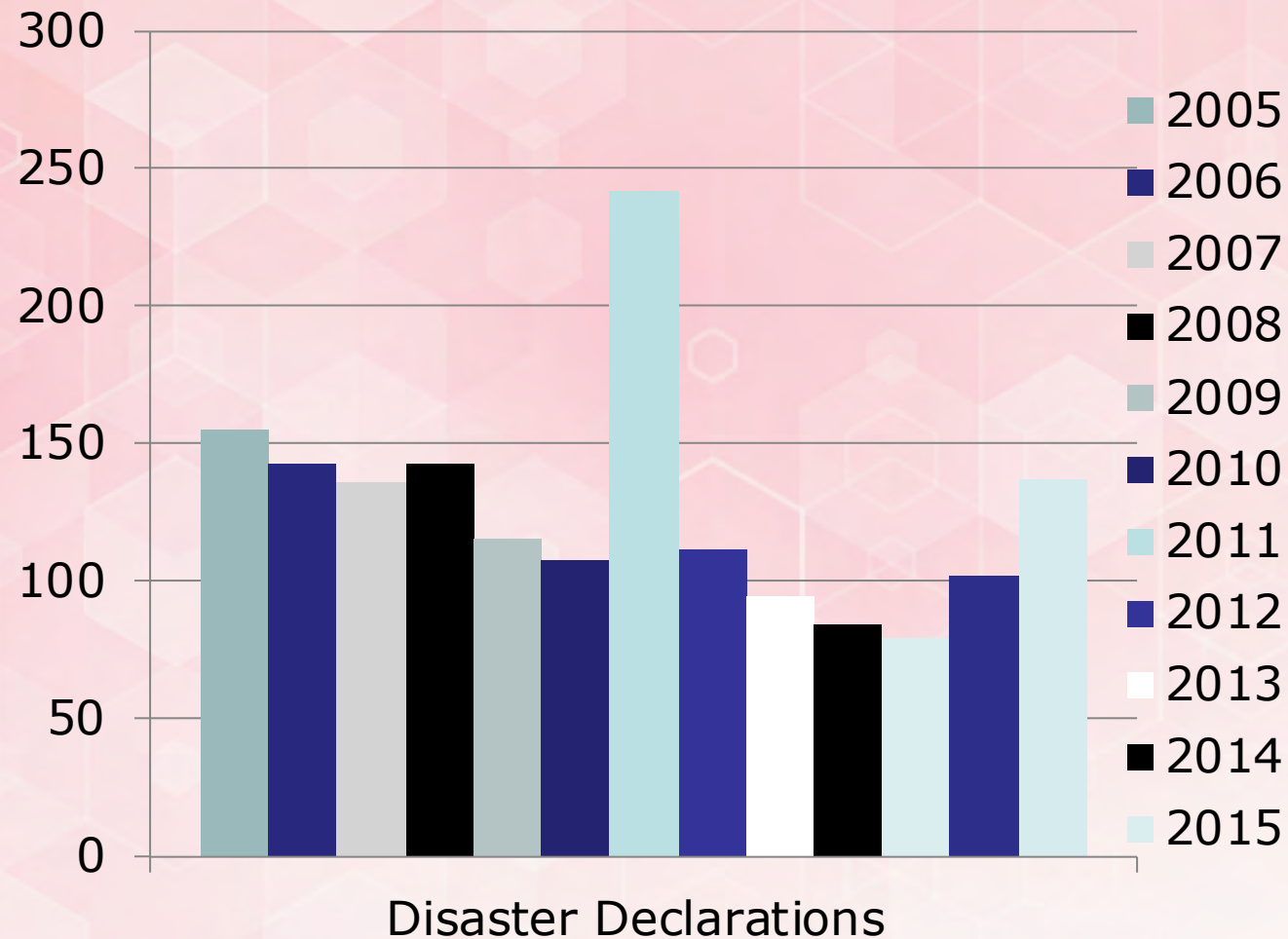
At the conclusion of this presentation the participant will be able to:

- Review the incidence of disaster declaration in the US to gain an understanding of the epidemiology of disasters.
- Review the incidence of the “Active Shooter” .
- Discuss the National Response Framework and its mission of ensuring an effective national response.
- Explore the National Incident Management System as the operational tool to implement the National Response Framework Doctrine.
- Explore the Incident Command system and its planning cycle.
- Explore the elements of the health care system’s planning and response to disaster events.
- Understand the hospital’s emergency response procedures and processes to manage a disaster incident.
- Review the ethical and psychosocial implications associated with an emergency response.

Disaster

- Disaster
 - Crisis situation causing resources to become overwhelmed
- Disaster Management
 - Actions in response to unexpected events taken by an organization or group following occurrence of unexpected effects that result in, or threaten loss of life or resources, and which threaten the continued function of the organization or group.
- Natural or Man Made
- Emergency Response Plan

Historical Review



(United States Federal Emergency Management Agency, 2017)

FEMA State Major Disaster Declarations

State		State	
Alabama	83	Hawaii	48
Alaska	61	Idaho	46
Arizona	83	Illinois	60
Arkansas	72	Indiana	48
California	286	Iowa	63
Colorado	88	Kansas	70
Connecticut	31	Kentucky	74
Delaware	21	Louisiana	79
District of Columbia	20	Maine	58
Florida	145	Maryland	32
Georgia	65	Massachusetts	48
Guam	15	Michigan	37

(United States Federal Emergency Management Agency, 2017)

FEMA State Major Disaster Declarations

State		State	
Minnesota	67	Ohio	54
Mississippi	72	Oklahoma	185
Montana	79	Oregon	104
Nebraska	62	Pennsylvania	59
Nevada	85	Puerto Rico	36
New Hampshire	50	Marshall Islands	29
New Jersey	50	Rhode Island	22
New Mexico	84	South Carolina	30
New York	96	South Dakota	71
North Carolina	59	Tennessee	69

(United States Federal Emergency Management Agency, 2017)

FEMA State Major Disaster Declarations

State		State	
Texas	344	Washington	152
Utah	36	West Virginia	68
Vermont	45	Wisconsin	48
Virgin Islands	25	Wyoming	32
Virginia	64		

(United States Federal Emergency Management Agency, 2017)

2017 Disaster Declarations

State		State	
Alaska	1	Louisiana	4
Alabama	3	Michigan	1
Arkansas	1	Missouri	1
Arizona	3	Mississippi	4
California	31	Montana	8
Florida	8	North Dakota	1
Georgia	5	Nebraska	2
Iowa	1	New Hampshire	1
Idaho	4	New Mexico	2
Kansas	8	Nevada	7

(United States Federal Emergency Management Agency, 2017)

2017 Disaster Declarations

State		State	
New York	2	Utah	3
Oklahoma	6	Virgin Islands	4
Oregon	6	Vermont	1
Puerto Rico	4	Washington	4
South Carolina	2	Wisconsin	1
South Dakota	2	West Virginia	1
Texas	1	Wyoming	2

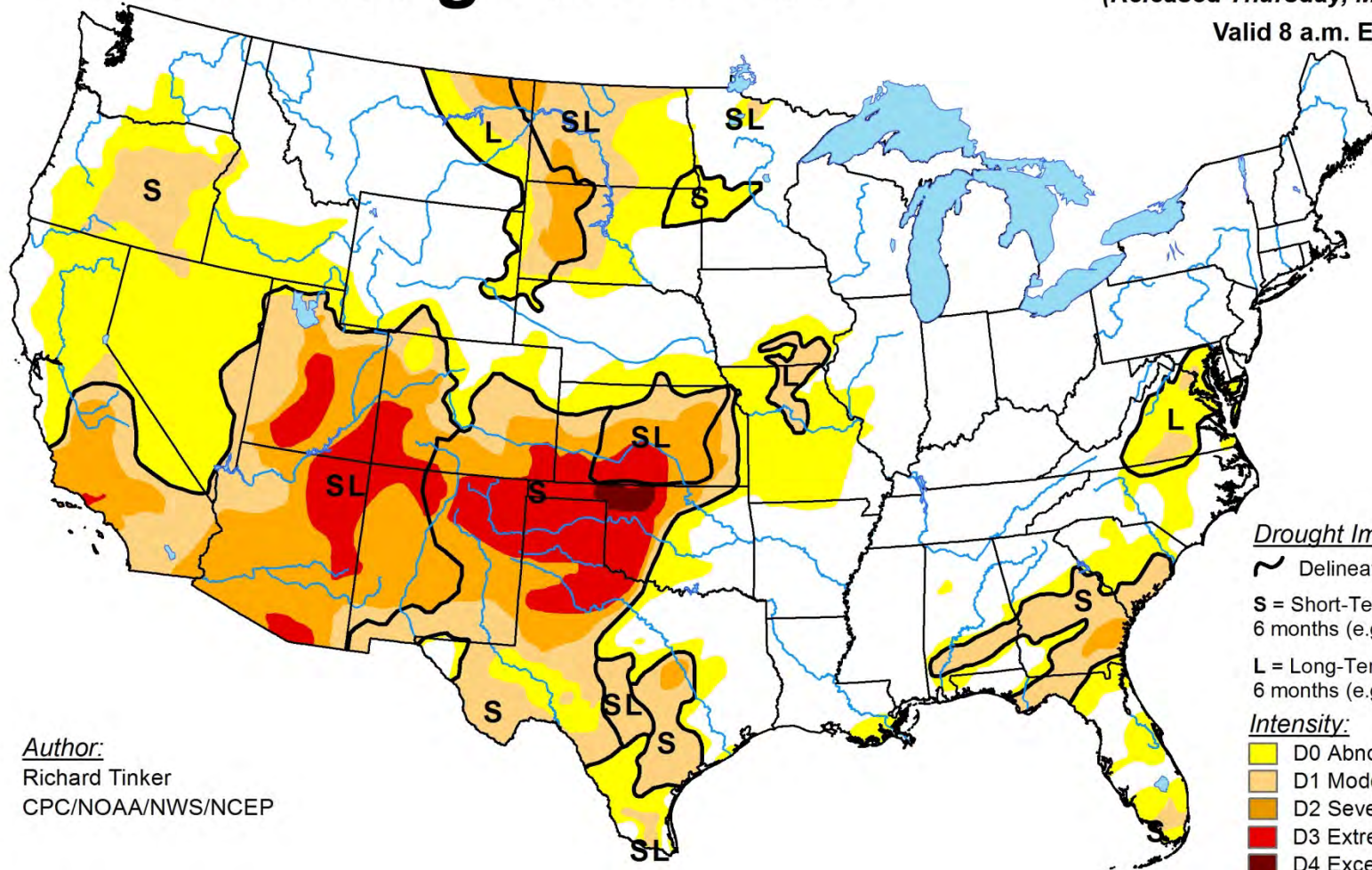
(United States Federal Emergency Management Agency, 2017)

U.S. Drought Monitor

March 13, 2018

(Released Thursday, Mar. 15, 2018)

Valid 8 a.m. EDT



Author:
Richard Tinker
CPC/NOAA/NWS/NCEP

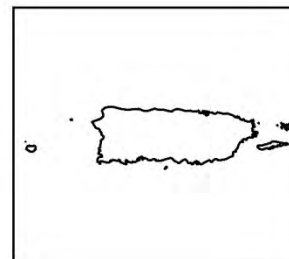
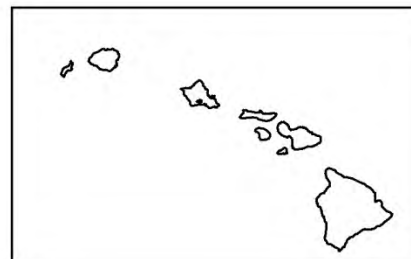
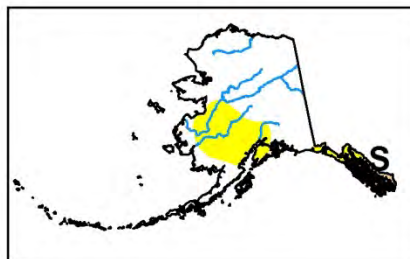
Drought Impact Types:

- ~ Delineates dominant impacts
- S = Short-Term, typically less than 6 months (e.g. agriculture, grasslands)
- L = Long-Term, typically greater than 6 months (e.g. hydrology, ecology)

Intensity:

- D0 Abnormally Dry
- D1 Moderate Drought
- D2 Severe Drought
- D3 Extreme Drought
- D4 Exceptional Drought

The Drought Monitor focuses on broad-scale conditions. Local conditions may vary. See accompanying text summary for forecast statements.



<http://droughtmonitor.unl.edu/>

US Reported Earthquake 2015

State		State	
Alabama	6	Montana	19
Alaska	1575	Nebraska	3
Arizona	10	Nevada	172
California	130	New Mexico	12
Colorado	7	New York	2
Connecticut	1	Oklahoma	888
Hawaii	53	Oregon	3
Idaho	38	Tennessee	1
Kansas	60	Texas	21
Michigan	2	Utah	4
Mississippi	3	Washington	11
Missouri	5	Wyoming	198

(United States Geological Survey, 2017)

Reported Earthquakes

- January 1, 2015 – December 31, 2017
- Alaska – January 2016
- Oklahoma – September 2016

(United States Federal Emergency Management Agency, 2017)

Disaster Declarations - Fires

January 1, 2015 to December 31, 2017

- California Wildfires – October 2017
- Tennessee Wildfires – December 2016
- Washington Wildfires – October 2015
- California Valley Wildfires – September 2015

(United States Federal Emergency Management Agency, 2017)

Disaster Declarations – Flooding

January 1, 2015 – December 31, 2017

Event		Event	
Pueblo of Acoma	12-20-2017	Washington	4-21-2017
New York	11-14-2017	California	4-1-2017
Idaho	10-7-2017	California	3-16-2017
Idaho	8-27-2017	Pennsylvania	12-2-2016
Wyoming	8-5-2017	Minnesota	11-2-2016
North Dakota	7-12-2017	Iowa	10-31-2016
Missouri	5-11-2017	Wisconsin	10-20-2016
Idaho	5-18-2017	Iowa	9-29-2016
Idaho	4-21-2017	Maryland	9-16-2016
Utah	4-21-2017	Louisiana	8-14,2016

(United States Federal Emergency Management Agency, 2017)

Disaster Declarations – Hurricane

January 1, 2015 to December 31, 2017

- Mississippi – November 2017
- Alabama – November 2017
- South Carolina – October 2017
- Louisiana – October 2017
- South Carolina – October 2017
- Puerto Rico – September 2017
- Virgin Islands – September 2017
- Georgia – September 2017
- Florida – September 2017
- Texas – August 2017

(United States Federal Emergency Management Agency, 2017)

Disaster Declarations – Hurricane

- Virginia – November 2016
- South Carolina – October 2016
- Georgia – October 2016
- Florida – October 2016
- Florida – September 2016

(United States Federal Emergency Management Agency, 2017)

Disaster Declaration – Mud/Landslide

January 1, 2015 – December 31, 2017

- Hawaii Severe Storms, flooding, landslides and mudslides – September 2016 – Declaration in October of 2016

(United States Federal Emergency Management Agency, 2017)

Tornado Hospital Impact



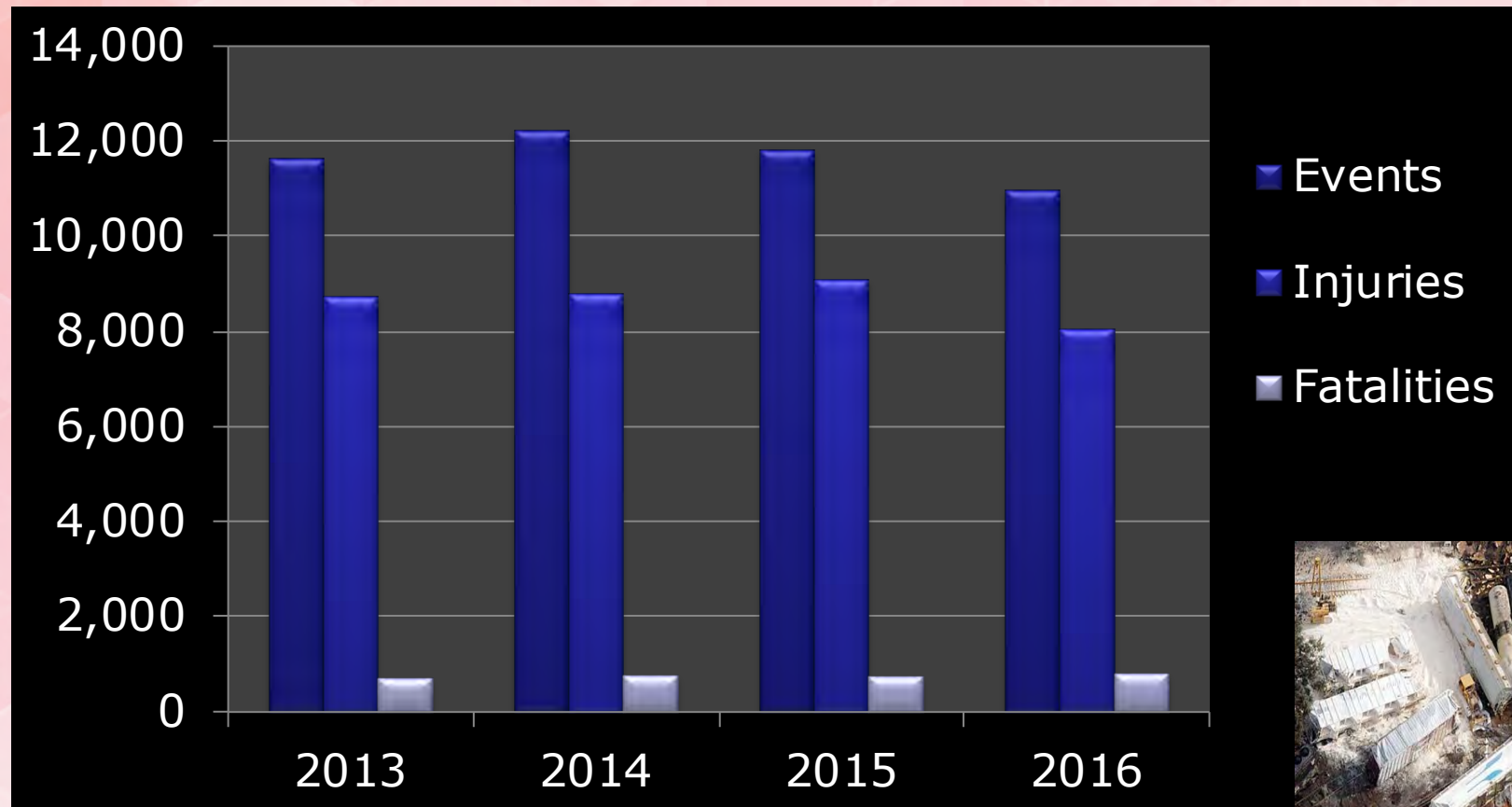
Disaster Declarations - Tornado

January 1, 2015 to December 31, 2017

- Oklahoma – May 2017
- Louisiana – February 2017
- Georgia – January 2017
- Mississippi – January 2017
- Montana – June 2016

(United States Federal Emergency Management Agency, 2017)

Commercial Rail Events



(Statistica, 2018)

Commercial Aircraft Events



Commercial Aircraft Events

- 2000 to 2011 – 209 Commercial aircraft crashes total
- 2000 to 2011 – 13 Commercial aircraft crashes in the United States (753 Fatalities, 97 Reported Injuries)
- 2001 – Planes used for terrorism
- 2015 – 2 Commercial plane events with 21 injuries and no fatalities
- 2016 – 2 Commercial plane event – 20 injuries and no fatalities
- 2017 – No events

Terrorist Events in the US

- Terrorist goal: instill fear and social disruption in society
- “No-Notice” events producing casualties in a short period of time with lethal injuries
- Require hospital planning and preparation to develop surge response capabilities and capacity
- Bombings and explosions
- Shootings
- Vehicle attacks

Terrorist Events in the US

Event		Event	
New York, NY	9-11-2001	Shooting	7-27-2008
Anthrax Letters	9-18-2001	Cyberattack	4-8-2009
Shoe Bomber	12-22-2001	Bombing	5-25-2009
Dirty Bomb	5-8-2002	Assassination	5-31-2009
Shooting LAX	7-4-2002	Shooting	6-1-2009
Beltway Sniper	10-24-2002	Shooting	11-5-2009
W. Virginia Sniper	9-2003	Suicide Attack	2-18-2010
South Carolina	12-8-2003	Shooting	3-4-2010
UNC Chapel Hill	3-5-2006	Shooting	8-5-2012
Seattle Shooting	3-25-2006	Shooting	2-3-2013
Seattle Hostage	7-28-2006	Bombing	4-15-2013
Bombing	10-26-2007	Bioterrorism	4-16-2013
Bombing	5-4-2008	Shooting	11-1-2013

(United States Federal Emergency Management Agency, 2017)

Terrorist Events in the US

Event		Event	
Shooting	4-13-2014	Shooting	12-15-2015
Shooting	4-27-2014	Shooting	1-7-2016
Shooting	6-8-2014	Machete Attack	2-11-2016
Shooting	9-12-2014	Shooting	6-12-2016
Stabbing	9-24-2014	Shooting	7-7-2016
Melee Attack	9-23-2014	Shooting	7-17-2016
Cyberattack	12-2014	Stabbings	9-17-2016
Shooting	5-3-2015	Bombing	9-17-2016
Shooting	6-2-2015	Vehicle Attack	11-28-2016
Shooting	7-17-2015	Bombing	8-5-2017
Shooting	7-16-2015	Vehicle Attack	8-12-2017
Stabbing	11-27-2015	Shooting	10-1-2017
Shooting	11-27-2015	Vehicle Attack	10-31-2017

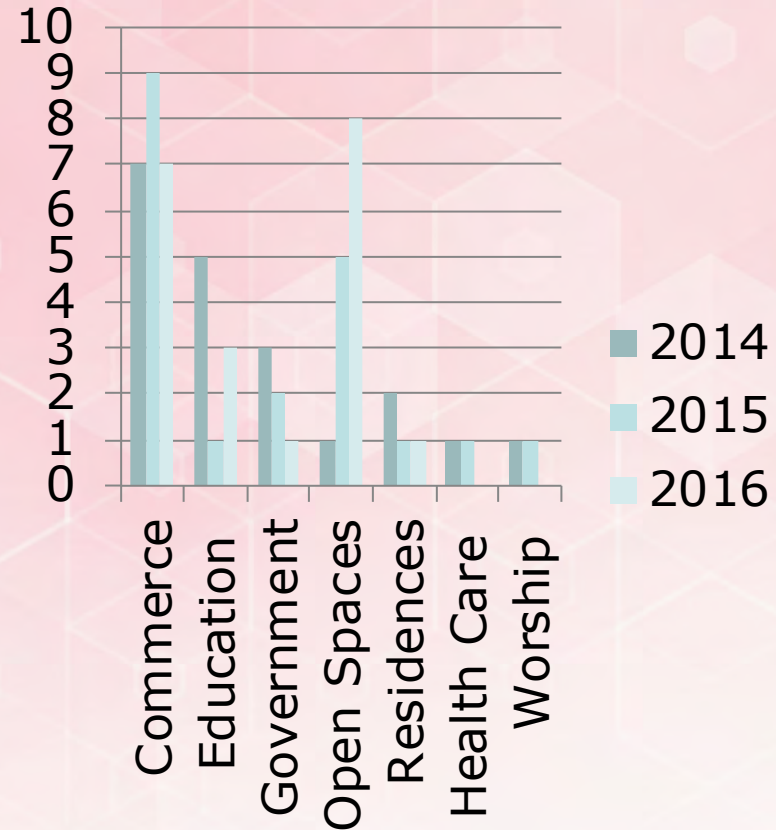
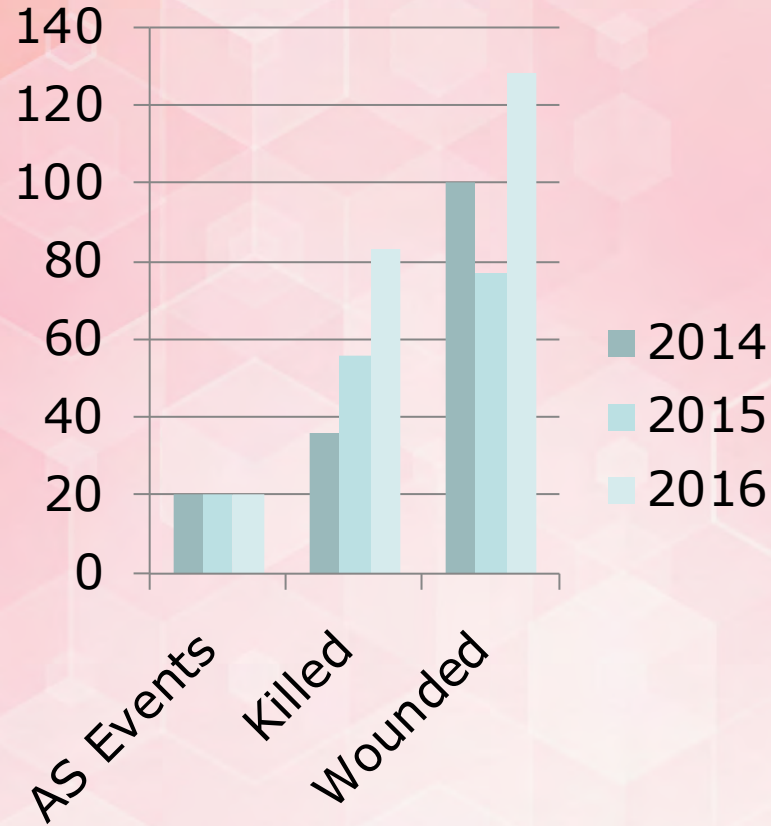
(United States Federal Emergency Management Agency, 2017)

Active Shooter Incidents

- Active Shooter – Individual(s) engaged in killing or attempting to kill people in a confined and populated area
- 160 Active Shooter Events between 2000-2013
 - 486 Deaths; 557 Casualties
 - 60% Ended Before Law Enforcement Arrived
 - 64 Events 3 or More Killed
 - Highest Number Of Deaths – 32
 - 2 Events – More Than One Shooter
 - 2006 to 2013 Defined Increase From 6.4 to 16.4
 - 9 Officers Killed; 28 Wounded
 - Most Events Less Than 5 Minutes
- Natural reaction – Startled, feel fear
- No Profile
- Plain language warnings
- Train: Run, Hide, Fight

(United States Federal Bureau of Investigation, 2018)

Active Shooter Incidents – FBI



(Advanced Law Enforcement Rapid Response Training (ALERRT) Center at Texas State University and the Federal Bureau of Investigation, 2018)

Shooting in Hospitals

- Titusville, Florida, 2016
- Metairie, La. 2016
- San Francisco, CA, 2015
- Tampa, Florida, 2015
- Boston, Mass, 2015
- Reno, Nevada, 2013
- Baltimore, Maryland, 2010
- Active Shooter Training



Johns Hopkins Hospital: Gunman Shoots Doctor, Then Kills Self and Mother

(Hans & Eli, 2015; Kelen, Catlett, Kubit, & Hsieh, 2012;
United States Department of Labor, Bureau of Labor Statistics, 2018)

National Response Framework 2016

- Blueprint for the Nation's response to all types of disasters
- Designed to be scalable, flexible, and adaptable
- Defines the National Incident Management System and key roles across the Nation
- Describes the principles, roles, responsibilities, and coordinating structure for response
- Mission: Ensuring effective national response

(Federal Emergency Management Agency, 2016)

National Response Framework

- Objectives
 - Define capabilities necessary to save lives
 - Protect property
 - Protect the environment
 - Meet basic human needs
 - Stabilize the incident
 - Restore basic services and community functionality
 - Establish environment that facilitates recovery

(FEMA, 2016)

National Response Framework - 2016

- Priorities for Response Mission
 - **Save lives**
 - **Protect property and environment**
 - **Stabilize the incident**
 - **Provide basic human needs**
- Principles
 - Engage partnerships
 - Tiered response
 - Scalable, flexible, adaptable operational capabilities
 - Unity of effort – unified command
 - Readiness to act

(FEMA, 2016)

National Response Framework - 2016

Emergency Support Functions

- ESF #1 - Transportation
- ESF #2 - Communication
- ESF #3 - Public Works and Engineering
- ESF #4 – Firefighting
- ESF #5 – Information and Planning
- ESF #6 – Mass Care, Emergency Assistance, Temporary Housing, and Human Resources
- ESF #7 – Logistics

(FEMA, 2016)

National Response Framework

- Emergency Support Function #8
- Public Health and Medical Services
- Supplemental Assistance to State, Local and Tribal Government
 - Assess Public Health/Medical Needs
 - Public Health Surveillance
 - Medical Care and Personnel
 - Medical Equipment and Supplies
- Coordinator and Primary Agency is the Department of Health and Human Services
- NDMS

(FEMA, 2016)

National Response Framework - 2016

- ESF# 9 Search and Rescue
- ESF# 10 Oil and Hazardous Materials Response
- ESF#11 Agriculture and Natural Resources
- ESF#12 Energy
- ESF# 13 Public Safety and Security
- ESF# 14 National Disaster Recovery Framework
- ESF# 15 External Affairs

(FEMA, 2016)

National Incident Management System 2017

- Comprehensive national approach to incident management
- Concepts and principles of response for all threats, hazards and events
- Scalable, flexible, and adaptable
- Standard resource management procedures that facilitate coordination
- Essential principles for communication

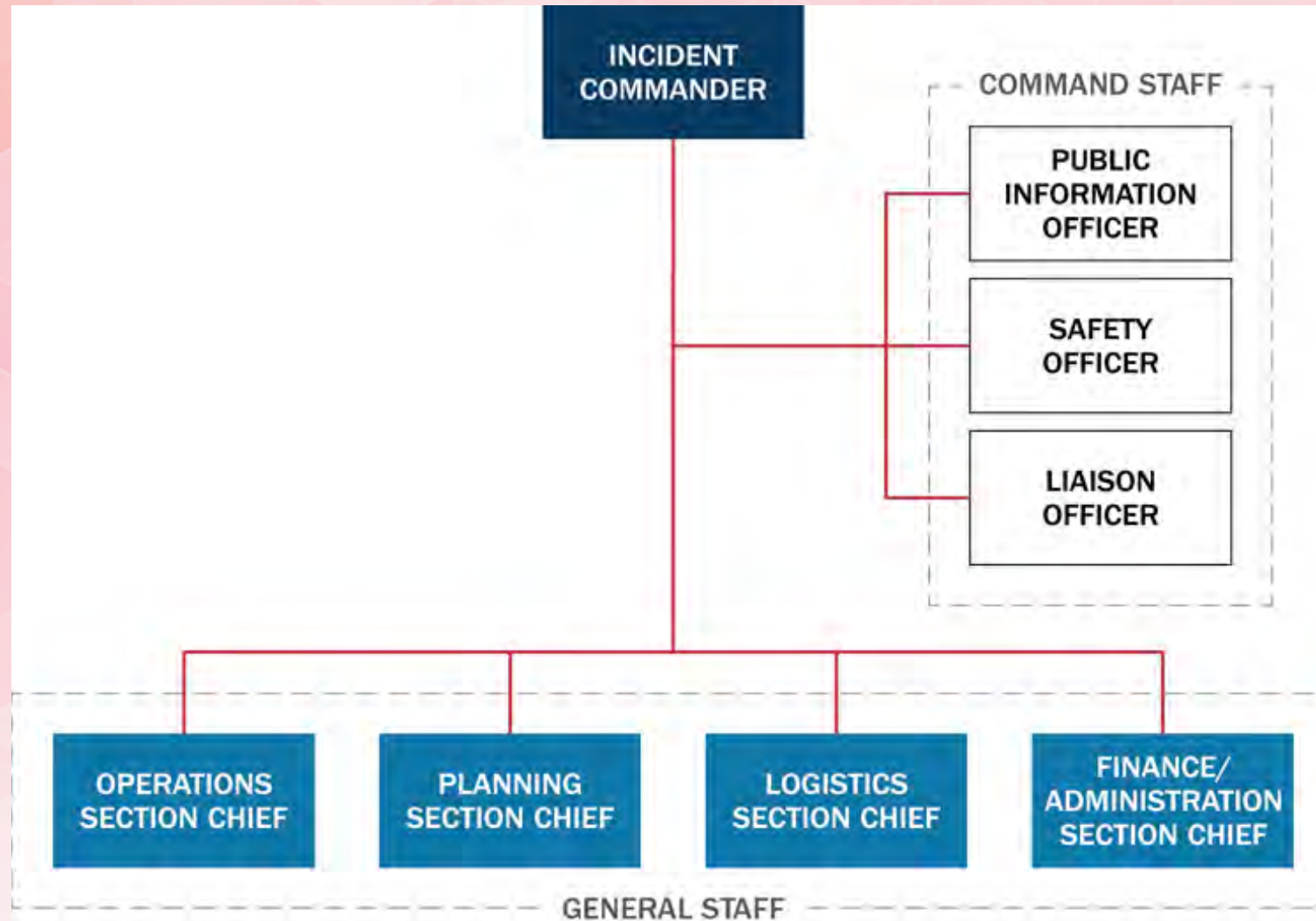
(FEMA, 2018)

National Incident Management System Characteristics 2017

- Common Terminology
- Management by Objectives
- Manageable Span of Control
- Comprehensive Resource Management
- Establishment and Transfer of Command
- Chain of Command / Utility of Command
- Dispatch / Deploy
- Modular Organization
- Incident Action Planning
- Incident Facilities and Locations
- Integrated Communication
- Unified Command
- Accountability
- Information and Intelligence Management

(FEMA, 2018)

Example of ICS Organization – Single IC

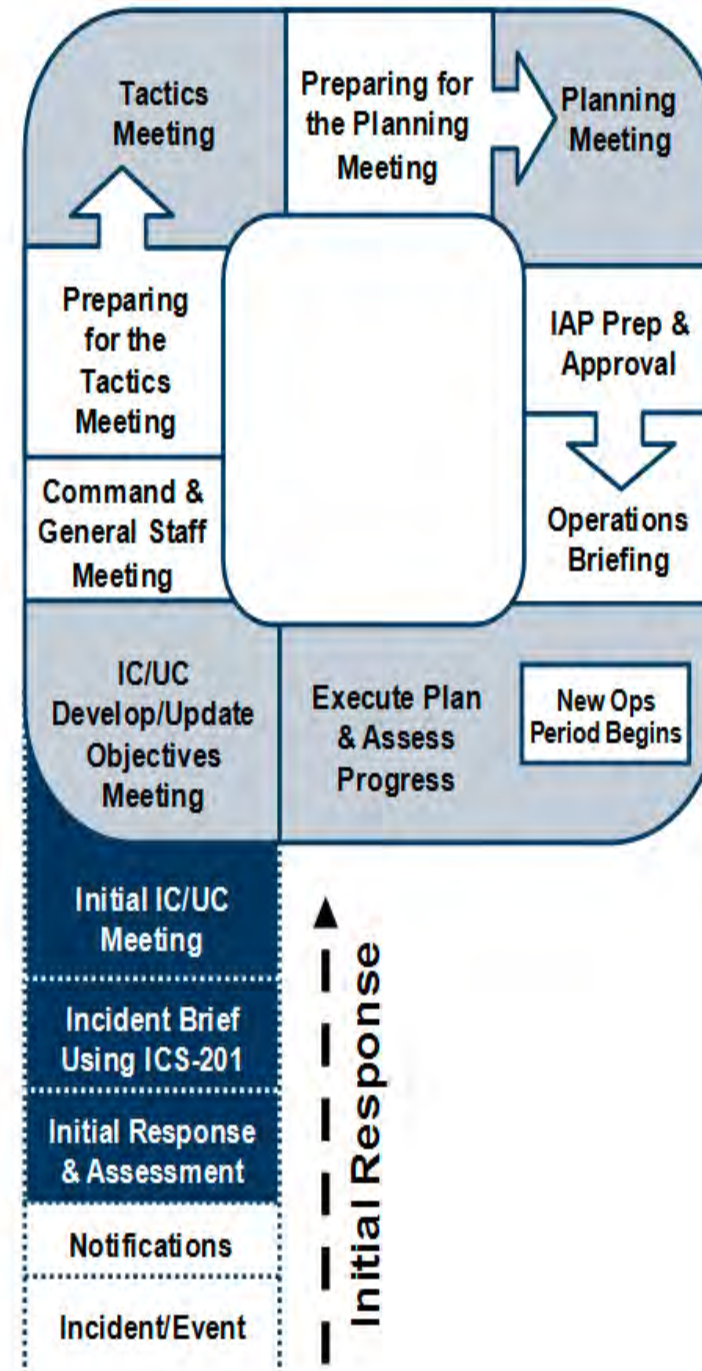


(FEMA, 2018)

Planning Cycle

- Sequence of Planning
- Leg of the “P” – Describes the initial stages of an incident
- Initial Response
 - First on scene
 - Conducts initial assessment
 - Takes immediate actions
 - Conducts rapid assessment
 - Situational awareness
- Planning Phase – Command & General Staff collaboration

(Image from: <https://www.fema.gov>.)



Disaster Policy

- First Response – Local Response
- Robert T. Stafford Disaster Relief and Emergency Assistance Act
- Emergency Declaration
- Major Disaster Declaration – Long-Term Federal Recovery For Disaster Victims, Businesses and Public Entities

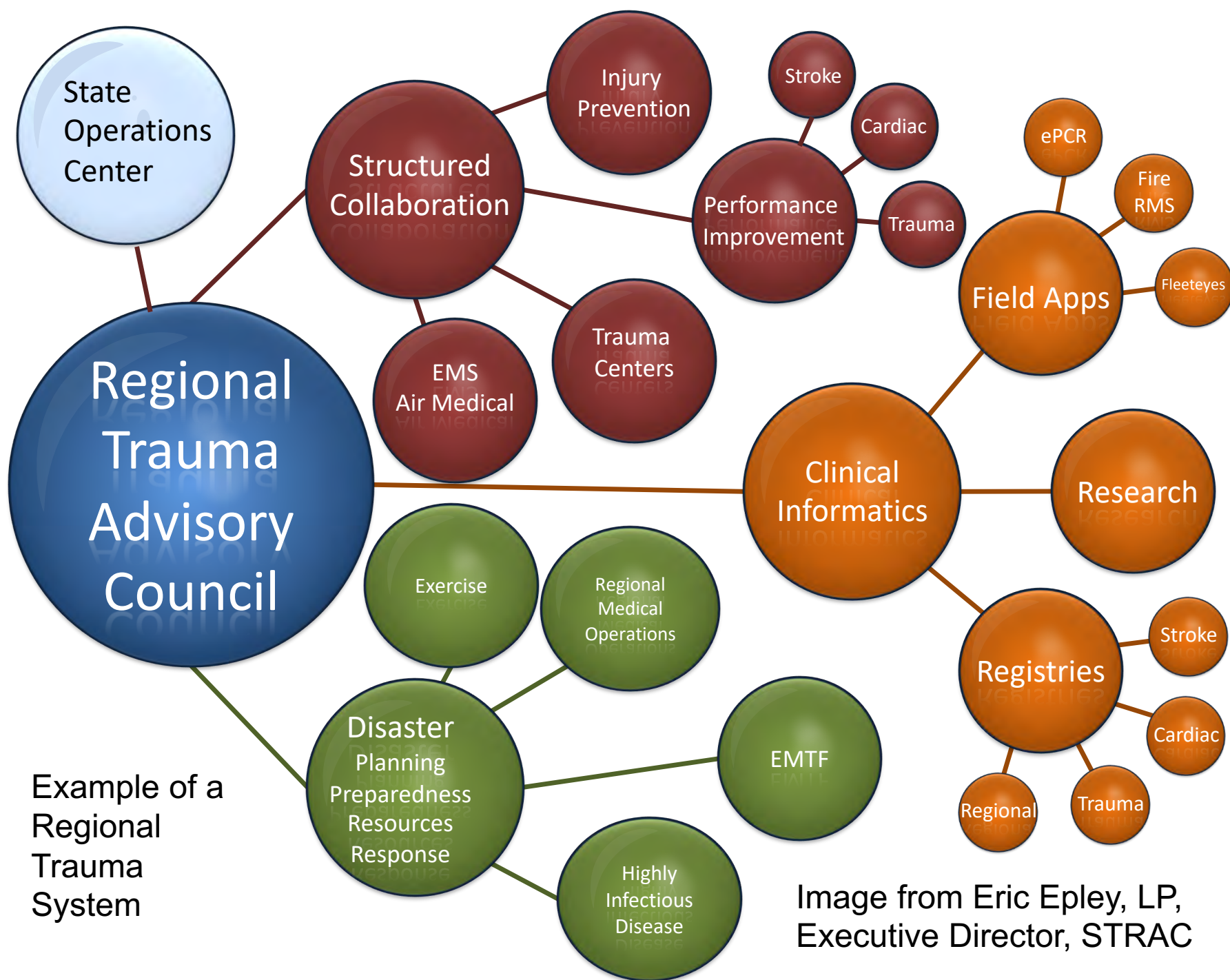
Public Health Disaster Response Phases



Hospital Response

- The 7 phases of Readiness:
 - Preparedness
 - Planning
 - Regional Integration
 - Integration with Pre-Hospital
 - Emergency Operations Response Plan
 - After Action Review
 - Plan Revisions

(U.S. Department of Health and Human Services,
Office of the Assistant Secretary for Preparedness and Response Hospital Preparedness Program 2012)



Example of a Regional Trauma System

Image from Eric Epley, LP, Executive Director, STRAC

Regional Medical Operation Centers



Image provided by Eric Epley, LP, Executive Director of STRAC
(www.strac.org)

Hospital Preparedness

- Phase of Information Gathering
- Hospital Leaders Define Federal & Regulatory Requirements
- CMS Provisions of Participation Criteria
- Joint Commission Standards
- Review of Lessons Learned
- Organizational Structure

(FEMA, 2018)

Hospital All Hazards Self-Assessment

Planning Framework	Sheltering-in-Place
Command and Control	Isolated or Out of Communication
Authorized Personnel	Visitors
Notification Systems	Communication and Media
Activation the Plan	Resources
Response Protocols	Allocating Pharmaceuticals
Communication Systems	Surveillance
Staffing Considerations	Infection Control
Security and Access	Staff Education & Training
Internal Traffic	Post Mortem Care
External Traffic	Recovery Protocols
Patient Reception	Exercising the Plan
Evacuation (Horizontal & Vertical)	Infrastructure

(Centers for Disease Control and Prevention, 2018)

Planning

- Planning Phase Is a Critical Element
- Follows Review Of What As Happened
- Hazard Vulnerability Assessment
- Review Response Plans
- Define Resources Needed
- Community Integration
- Prioritize Exercise Events
- Special Populations
- Specific Risks: Chemical, Biological, Blast
- Planning For Staff Needs



Planning Phase [cont'd]

- Hazard Vulnerability Assessment (HVA)



HVA

Natural	Man Made
Tornado	Transportation
Flooding	Industrial Hazmat
Hurricane	Structure Collapse
Earthquake	Weapon Violence
Landslide	Fire
Mudslide	Explosion
Wildfire	Terrorist Chemical
Extreme Temp	Terrorist Biological
Volcano	Terrorist Radiation

Planning

- Just-In-Time Inventory
- Medication Distribution
- Infrastructure Contingency
- Business Continuity
- Casualty Tracking



Images from Parkland Hospital, 2017



Planning

- ICS / Command Center
- Medical Decontamination Training
- EMS Traffic Routes / Triage
- Medical Care
 - Unidirectional Flow
 - Minimal Standards
 - Staffing Patterns
 - Evacuation of ED/Trauma Areas
 - Surge
- Staff Notification / Staff Traffic Routes
- Communication – Redundancy
- Security



Image from Parkland Hospital

New Disaster Alerts

Facility / Disaster Alert		
EVENT	Old Code	Recommended Plain Language
Bed Capacity	Resource Alert – Bed Contingency Plan	Facility Alert – Bed Capacity – Command Center Activated/Not Activated / Details
Utilities Downtime/Outage	Code Yellow	Facility Alert – Utility Descriptor – (Location) – Follow Downtime Procedures - Command Center Activated/Not Activated
Emergency Operations Response Plan Activation	Code Yellow	Disaster Alert – Descriptor - Command Center Activated/Not Activated - (Location)
Medical Decontamination Team Activation	Code Yellow - Decon	Facility Alert - Decon Team Activation- (Full / Partial)
Major Disaster in community	Code Yellow Lvl I or II	Disaster Alert- Command center activations/ details.
Evacuation	Code Yellow Evacuation Lvl 1-5	Disaster Alert- Evacuation – details.
Fire Alarm Activation	Code Red	Facility Alert – Fire Alarm Activation – (Location)
Medical Alert		
EVENT		Recommended Plain Language
Cardiac Arrest	Code Blue	Code Blue + Location
Medical Assist	Medical Assist	Medical Assist + Location
Security Alert		
EVENT		Recommended Plain Language
Security Watch	Security Watch	retire – not be used – see PHS event notification
Active Shooter	Code Silver	Security Alert – Active Shooter – (Location) – (Protective Actions)
Lockdown	Code Orange	Security Alert – Facility Lockdown – (Partial / Full) - (Location)
Bomb Threat	Code Brown	Retire use Facility Alert / evacuation
Missing Infant	Code Pink	Missing Infant / Child Alert – (Location) – (Description)
Missing Patient	Code Green	Patient Alert – (Description)– (Location)
Police event / incident	PHHS police event notification	PHHS police event notification- same as current -
Weather Alert		
EVENT		Recommended Plain Language
Severe Weather	Code Grey	Weather Alert – (Description) – (Location)
Tornado	Code Black	Tornado Warning – (Description) – (Location) (protective measures)

Planning

- Written Emergency Response Plan
 - Input of Medical Leaders, Administration, Nursing, Trauma Program, and Representatives From all Key Departments
 - All Hazard Response Plan
 - Job Action Sheets
- Leadership Training
- Departmental Training

Hospital Response

- Event Recognition
- Situational Awareness
- Activation of Response – Level of Response
- Notification
- Establish the Command Center
- Incident Command System
 - Incident Command
 - Logistics Section
 - Operations Section
 - Planning Section
 - Finance Section
- Communication
- Incident Action Plan

Hospital Response

- Initial Response Procedures
 - Security / Lockdown
 - Reorganization to ICS – Job Action Sheets
 - Unit Priorities
 - Emergency Department
 - Trauma
 - OR
 - ICU
 - General Units
 - Alternate Care Sites
 - Elective Procedures



(American College of Surgeons, 2016).

Hospital Response



- Medical Decontamination
- Security / Access
- Triage
- Echelon of Triage
- Disaster Standards of Care
- Patient Tracking
 - Special Populations
 - Unresponsive Casualties
 - Morgue
- Casualties' Families
- Media

Exercise & Training

- HVA Utilized to Define Exercises
- Table Top, Specific Exercises –
Communication, Medical Decontamination
- Full Function Exercises
- Exercise Controllers
- Regional Exercises
- After Action Reviews
- Emergency Operations Response Plan
Revisions



Image of 9/11

Special Considerations



- Blast Injuries
- Chemical Exposure
- Radiation Exposure
- Biological Exposure
- HERT Course

(FEMA, 2018)

Blast Injuries

- Blast – High Speed Chemical Decomposition of Explosive Materials
 - Shrapnel Fragments
 - Incendiary Material
 - Surrounding Materials
- Conventional Materials
 - Ammonium Nitrate
 - Fuel Oils
 - Gun Powder
 - Plastics / Others
- Characteristics Dependent on Composition and Components

(American College of Surgeons, 2016)

Blast Effect

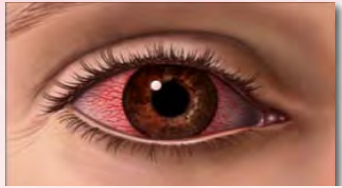
- Caused by High Pressure Shock Waves – Radiates Outward From Explosion
 - Size and Type of Explosive
 - Distance From Explosive
 - Transmittal Medium
- Reverberations of Blast and Negative Waves
- Followed by Shrapnel, Fragments, Heat, Smoke and Fire
- Concern for Toxic Fumes / Dust
- Potential Structural Collapse
- Primary, Secondary, Tertiary, and Quaternary Blast Injuries

(American College of Surgeons, 2016)

Chemical Exposure

Agent	Effect	Onset	Treatment
Nerve Agents: Vapor Liquid Both	Miosis (pinpoint pupils) Rhinorrhea SOB, LOC, Seizures Excessive Sweating GI Distress	Vapor – seconds to minutes Liquid- minutes to hours	Atropine Pralidoxime (2-PAMCl) Benzodiazepines ABC Support
Cyanide (Smells like bitter almonds)	Cherry Red Skin Nausea, LOC Dizziness Metabolic Acidosis Transient Rapid Breathing, LOC, Apnea, Cardiac Arrest	Seconds to minutes	Cyanide Kit Amyl Nitrate Sodium Nitrate Sodium Thiosulfate ABC Support
Blister Agents: Mustard Lewisite (Smell of mustard, onion or garlic) Nitrogen Mustard; Phosgene Oxime (CX)	Redness of skin. Blisters, Irritation of Eyes, Cough, SOB, Airway Injury Pulmonary Edema Mustard: Bone Marrow Suppression	Mustard: Hours Lewisite: Minutes	Lewisite: British Anti-Lewisite antidote Immediate decontamination, ocular irrigation, bronchodilators, airway assistance, fluid balance

Chemical Exposure

Agent	Effect	Onset	Specific Treatment
Pulmonary Agents - Phosgene Chlorine (Smells like fresh cut grass or hay)	SOB, Coughing, Chest Tightness, Laryngeal Spasm, Delayed Non-Cardiac Pulmonary Edema Urticaria or wheal skin Irritation	Symptoms Immediate Delayed Pulmonary Edema	No Antidote ABC Support
Riot Control Agents - Pepper Spray Tear Gas	Pain, Tearing, Redness of Eyes, Burning of Nose / Throat, Sneezing, Rhinorrhea SOB, Bronchospasm, Respiratory Distress Skin Erythema, Possible Conjunctivitis	Seconds 	Irrigate Eyes Copiously With Water / NS Wash Skin With Sodium Bicarbonate, Alkaline Soap, or Large Amounts of Cool Water Bronchodilators

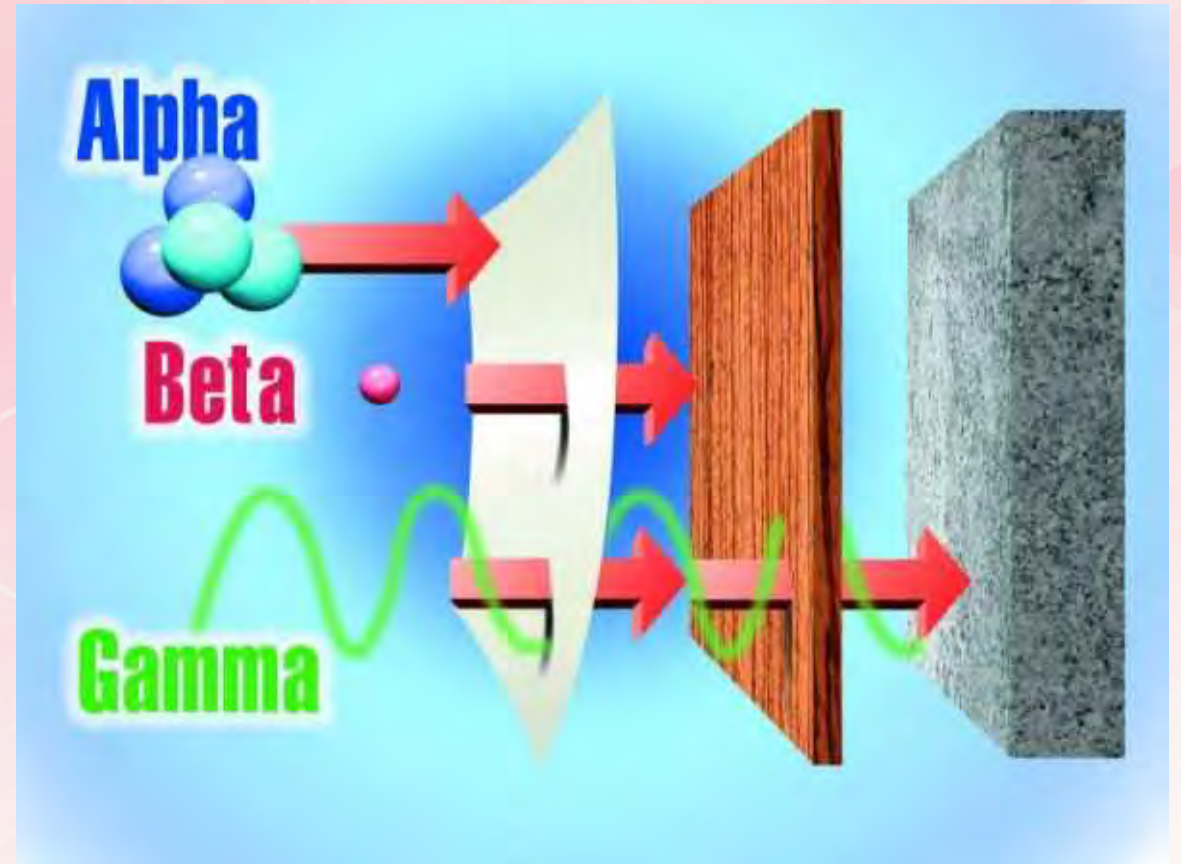
Radiation Exposure

- Potential Terrorist Events
 - Nuclear Explosion
 - Meltdown of Nuclear Reactor
 - Dispersal of Material Through Conventional Explosives: Radiation Dispersal Device (RDD or Dirty Bomb)
 - Placing Radioactive Material In Public Areas



Radiation Exposure

- Alpha Particles
- Beta Particles
- Gamma Rays
- Neutrons



Radiation Exposure

- **External Contamination**
 - Radiation Debris Is On The Body and Clothing
 - Contamination Is Removed By Medical Decontamination
 - Prevent Internal Contamination By Inhaling, Swallowing or Through Open Wounds
- **Internal Contamination Caused By Inhalation, Ingestion or Absorbed By Open Wounds**
 - Potential Thyroid Gland Injury
 - Persistent levels of contamination after decontamination
- **Unit Measures**
 - 100 Rad = 1 Gray (Gy)
 - 100 Rem = 1 Sievert (Sv)
 - Amount of Radiation Human Absorbs Measured in RAD
 - Biological Effects of the RAD Exposure is Measured in REM
- **Waster Water Disposal**

Radiation Exposure: Prodromal Symptoms

Symptoms	Time of Onset	Approximate Whole-Body Radiation Dose	Physiological Illness
Nausea, Vomiting	First 48 Hours	1 Gray 100 Rad	Decrease In White Blood Cells and Platelets
Nausea, Vomiting	First 24 Hours	2 Gray 200 Rad	Hematopoietic Syndrome Marked Decrease in White Blood Cells and Platelets
Nausea, Vomiting, Diarrhea	First 12 Hours, 8 Hours for Diarrhea	4 Gray 400 Rad	Gastrointestinal Damage 50% Mortality in Absence of Treatment
Nausea, Vomiting, Diarrhea	Within 5 Minutes	10-30 Gray 1,000 – 3,000 Rad	Severe Gastrointestinal Damage Very Poor Prognosis
CNS Impact, Mental Status Changes	Within Minutes	➤ 30 Gray ➤ 3,000 Rad	Neurovascular Syndrome Severe CNS Damage, Cardiovascular Collapse Lethal

Biological Exposure

- Biological Terrorism
- Epidemic / Pandemic
- Potential Biological Exposure
 - Disease Unusual Or Does Occur Naturally
 - Multiple Diseases
 - Large Numbers of Military and Civilian
 - Massive Point-Source
 - Aerosol Route
 - High Morbidity / Mortality
 - Disease Limited To Localized Geographic Area
 - Low Exposure in Air Filtered Locations
 - Dead Animals
 - Absence of Natural Vector

Biological Agents

Agent	Impact
Anthrax	Bacterial Agent: Skin, Gastrointestinal, Respiratory- Produce septicemia and death if untreated; treatment early with Penicillin
Plague	Bacterial Agent: Inhaled as aerosol – Pneumonic Plague; Highly contagious; Untreated – Mortality up to 50%
Brucellosis	Bacterial Agent: Systemic infection impacting any organ system; Symptoms 2-3 weeks after exposure with acute febrile illness; Common lab exposure
Botulism	Bacterial Agent: Food Botulism, Wound Botulism; Spread through blood stream; Most potent toxin; Most likely exposure is food and water contamination
Variola Virus	Viral Agent: Smallpox virus; Highly contagious and very virulent; Incubation period is 12 days; Clinical presentation is fever and headache; Pus filled vesicles over the body; Mortality is 30% in nonimmunized and 3% in the immunized population; Can be used as an aerosol weapon

Active Shooter

- Sudden impact or no notice event
- Plan for penetrating GSWs surge (all ages)
- Mode of transport / Self referral
- Time sensitive
- Priorities: Mass care and hospital security
- Triage
- Quick Registration
- Focus on hemorrhage control
- Higher incidence of operative interventions
- OR Priority: Truncal injuries with shock
- Tourniquet availability
- Blood utilization
- Mental health
- Family care



Rate of Fire - 650
rounds/min (AK-74,
AKS-74, AK-74M)

Ethical Considerations in Disaster Management

- Standard Ethical Principles
 - Autonomy
 - Nonmaleficence
 - Beneficence
 - Justice
- Disaster Events
 - Training & Readiness
 - Need-based Resource Management
 - Willingness of Workers
 - Media
 - Disaster Standards
 - World Medical Association on Medical Ethics in the Event of Disaster
 - Code of Conduct for the International Red Cross and Red Crescent Movement
 - Sphere Project's Humanitarian Charter
 - Minimal Standards in Humanitarian Response



Image from google image

Building Resilience

- Resilience – Process of adapting in the face of adversity, trauma tragedy, or significant sources of threat
- Process of bouncing back from adversity
- History of stress management
- Active problem-focused coping
- Conscious effort to move forward in a positive manner
- Simple – Bouncing back from adversity

(Southwick, Pietrzak, Tsai, Krystal, 2015)

Psychological First Aid

- Organizational Structure
 - Limit shifts – no more than 12 hrs.
 - Rotation of staff
 - Mandate time off
 - Staff at all levels
 - Encourage peer partners
 - Monitor high risk providers
 - Survivors of disasters
 - Regular exposure to severely affected
 - Preexisting conditions
 - Multiple stressors

Post Traumatic Stress Disorder (PTSD)

- Occurs months or years after exposure
- Diagnosis requires a persistence of reactions for months
- May include
 - Intrusive thoughts
 - Flashbacks
 - Avoidance of reminders
 - Negative thoughts and feelings
 - Reactive symptoms
- Psycho-education
- Mental Health Consultants

Summary

- **Understanding the incidence of disaster declaration in the US the epidemiology of disasters facilitates planning and response.**
- **Hospitals need to understand the unique differences of the “Active Shooter” incidents and the potential of no-notice events.**
- **The National Response Framework establishes the national structure for disasters and its mission is to ensure an effective national response.**
- **Explore the National Incident Management System is the operational tool for implement the National Response Framework Doctrine.**
- **All agencies including hospitals utilize the Incident Command System and its planning cycle to manage an incident and fosters unified command and integration.**
- **Hospitals complete an HVA that defines their priorities for mitigation, preparedness, planning, education and response training annually.**
- **Hospital emergency response procedures define that an Incident Commander will at a minimum manage the incident and define the level of response and scope of response.**
- **Disaster ethical and psychosocial implications may pose additional challenges.**

Chapter 1 - Trauma Team from Prehospital through the Emergency Department Test Questions

1. As the prehospital provider approaches the scene of a trauma call, they perform
 - a. a radio transmission to the hospital
 - b. a scene size up
 - c. an estimate of neck size for c-collar
 - d. an estimate of victim's height and weight

2. Field intubation has been proven to improve outcome in
 - a. patients with BP less than 90 mm Hg
 - b. patients with GCS less than 9
 - c. patients with acute respiratory distress
 - d. none of the above

3. A proven technique of hemorrhage control is
 - a. Direct pressure
 - b. Elevate above the heart
 - c. Pressure points
 - d. Cold application

4. Prehospital care for apparent pelvic fractures includes
 - a. DO NOT ROCK or palpate the pelvis in the prehospital arena
 - b. Avoid log rolling as much as possible
 - c. Apply splint if in your area protocols
 - d. All of the above

5. Most preventable deaths in trauma care are due to
 - a. Delay in CPR
 - b. Cardiac tamponade
 - c. Airway obstruction
 - d. Tension pneumothorax

6. For resuscitation to occur, there must be
 - a. Cellular perfusion and tissue oxygenation
 - b. Restoration of a blood pressure greater than 90mm Hg
 - c. A hemoglobin greater than 9g/dL
 - d. A PaO₂ greater than 80 mm Hg

7. The Trauma Triad of Death is
 - a. Hypotension, tachycardia and decreased urine output
 - b. Infection, inadequate nutrition, DVT's
 - c. Hypothermia, acidosis and coagulopathy
 - d. Splenic, pelvic and head injuries.

8. A plain pelvic x-ray should be performed on all
 - a. trauma patients
 - b. patients with head injury
 - c. patients with multiple injuries
 - d. patients over 65 years old.

9. Primary screening for cervical spine injuries is
 - a. CT scan
 - b. Cross table lateral C-spine
 - c. Swimmer's view C-spine
 - d. MRI

10. Persistent metabolic acidosis in a trauma patient may indicate
 - a. Hyperventilation
 - b. Continued bleeding
 - c. Severe head injury
 - d. Hyperthermia

Chapter 1 - Trauma Team from Prehospital Through the Emergency Department Answer Key

1. b
2. d
3. a
4. d
5. c
6. a
7. c
8. c
9. a
10. b

Chapter 2 - Hospital Emergency Operations Response: Mass Casualty Response Test Questions

1. Which one of the following best explains the difference between a mass casualty disaster and the routine management of emergency/trauma patients:
 - a. Number of casualties
 - b. Overwhelmed resources
 - c. Unusual injury patterns
 - d. Surge capacity

2. Which one of the following statements about triage in mass casualty disasters is true:
 - a. Overtriage is the assignment of critically injured casualties to delayed treatment.
 - b. Only physicians are qualified to serve as triage officers.
 - c. Radiologic studies are an essential element of triage.
 - d. Overtriage of disaster victims decreases resources available for critically injured survivors.

3. Which **one** of the following factors minimizes health worker stress during and/or after a disaster:
 - a. Threat to personal safety
 - b. Responder personnel debriefing in operational units
 - c. Uncertain duration of event
 - d. Human error and/or malicious intent

4. Which **one** of the following is a common mistake that impedes the effectiveness of disaster responses:
 - a. Rapid institution of search and rescue at the disaster scene
 - b. Early hospital lockdown to prevent uncontrolled influx of casualties
 - c. Immediate call for blood donor volunteers to come to the hospital
 - d. Clear designation of authority among responders and limiting scope of responsibility

5. Which **one** of the following contributes to a successful disaster response:
 - a. Designation of one sole communications methodology
 - b. Uncertain delegation of authority and responsibility
 - c. Overtriage
 - d. All-hazards planning

6. What are the four public health disaster response phases?
 - a. Preparation, planning, prehospital integration, response
 - b. Mitigation & prevention, preparedness, planning, response
 - c. Mitigation & prevention, preparedness, response, recovery

7. The Incident Command system provides a standardized approach to _____?
 - a. Radio communications
 - b. Natural Disasters Only
 - c. Incident Management
 - d. Internal (hospital) emergency incidents only

8. The National Incident Management System operationalizes the National Response Framework with concepts & _____.
 - a. Principles of response for natural threats & hazards
 - b. Principles of response for all threats, hazards, and events

9. Preparedness, Planning, and Regional Integration are the first 3 phases of Hospital Response and Readiness. The remaining 4 phases include:
 - a. Integration with Prehospital, Emergency Operations Response Plan, After Action Review, Plan Revisions
 - b. Integration with Prehospital, Integration with Hospital Officials, Emergency Operations Response Plan, Wrap-up of financial impact to hospital
 - c. Integration with Hospital Officials, Emergency Operations Response Plan, After Action Review, Plan Revisions

10. True or False: Emergency Response Plans can only be developed for man-made disasters not natural disasters.

Chapter 2 - Hospital Emergency Operations Response: Mass Casualty Response Answer Key

1. b
2. d
3. b
4. c
5. d
6. c
7. c
8. b
9. a
10. False